AGENCY FOR RESTORATION AND INFRASTRUCTURE DEVELOPMENT OF UKRAINE
OVERVIEW OF THE AGENCY

Established in January 2023 by merging the State Road Agency (Ukravtodor) and the State Agency for Infrastructure Projects (Ukrinfraproekt) has offices throughout Ukraine and has successfully partnered with international financial institutions, and has shown record results of successfully completed projects over the past 3 years.

Throughout its history, the State Agency for Infrastructure Projects has delivered large-scale construction projects involving both budgetary and external financing.

The Agency is a partner for local government and executive authorities in the implementation of restoration projects.

The Agency is ready to take responsibility or assist in the implementation of the restoration project at any stage.

The Agency’s involvement in projects is on an as needed basis at the request of the region/community in financing or supporting the implementation of restoration projects.

Throughout the restoration process, the project initiator remains the owner/manager of the asset.

Agency for Restoration will be responsible for the effective and transparent implementation of the country’s current rapid recovery and post-war reconstruction projects.

UKRAVTODOR

STATE AGENCY FOR INFRASTRUCTURE PROJECTS

KEY AREAS OF RESPONSIBILITY OF THE RESTORATION AGENCY

- critical infrastructure
- transportation infrastructure
- utility infrastructure
- energy infrastructure
- housing and social infrastructure
### THE AGENCY’S PLACE IN THE GOVERNMENT

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<th>International Partners’ Coordination</th>
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<th>Policy</th>
<th>Implementation</th>
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<td>Donor Coordination Platform</td>
<td>Cabinet of Ministers of Ukraine</td>
<td>Ministry for Communities, Territories and Infrastructure Development of Ukraine (MoCTID)</td>
<td>Agency for Restoration and Infrastructure Development of Ukraine</td>
<td>Regional Offices of the Agency, SoE “UkrRoadInvest”, experienced with IFI-funded</td>
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</table>

- **Donor Coordination Platform**
  - Multi-agency Donor Coordination Platform to support Ukraine’s repair, recovery and reconstruction process
  - Coordinates among international donors and international financial organisations, ensuring that support is provided in a coherent, transparent, and accountable manner

- **Cabinet of Ministers of Ukraine**
  - Sets the national strategy and priorities for restoration

- **Ministry for Communities, Territories and Infrastructure Development of Ukraine (MoCTID)**
  - Key policy maker in the field of physical infrastructural recovery, sets state policy of restoration process

- **Agency for Restoration and Infrastructure Development of Ukraine**
  - Directly ensure the implementation of restoration projects inaccordance with the priorities approved by the government

- **Regional Offices of the Agency, SoE “UkrRoadInvest”, experienced with IFI-funded**
  - Entities authorized to manage restoration projects in regions funded from either state budget or donor financing

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### Concepts and Programs

- **Ukraine Restoration Office (URO)**
  - Center of excellence on development aid (coordinated by Deputy Ministers), provides support to the Ministry in the development of concepts and programs for restoration of different territories and sectors of the economy

- **Capacity Building Office of the Agency (incl. Project Implementation Unit) (PIU) under MoCTID**
  - Group of experts working with the support of donors within the framework of technical assistance projects and supporting the Agency in building capacity in terms of anticorruption policy, effective and efficient procurement, organization development and providing support in the preparation, implementation, and monitoring of the projects
HOW TO WORK WITH THE AGENCY

1. The initiators of restoration projects can be assets’ custodians who have submitted an application for reconstruction of damaged or destroyed infrastructure to the Register for Damaged and Destroyed Property (RPZM).

2. The Ministry of Communities, Territories and Infrastructure Development of Ukraine selects priority projects in accordance with the strategic areas defined by the Cabinet of Ministers of Ukraine.

3. Approved projects are transferred to the Agency for further implementation.

4. The project initiator assigns its rights as a Customer to the Agency for the procurement process.

5. The Agency organizes the procurement of works and services necessary for the project implementation.

RESTORATION PROJECTS CAN BE INITIATED BY:
- Central executive authorities
- Local self-government bodies
- Regional and local (military) administrations
- State and municipal enterprises

RESTORATION PROJECTS MAY BE TRANSFERRED TO THE AGENCY AT ANY STAGE OF IMPLEMENTATION:
- Only a technical damage report is available
- Design and repair cost estimate documentation is available
- A detailed design and final cost estimate is available

SOURCES OF PROJECT FINANCING MAY INCLUDE:
- State Budget of Ukraine - the Fund for Elimination of Consequences of Armed Aggression (confiscated Russian assets), the State Road Fund, etc.
- International financial institutions (loans and grants)
- Governments of partner countries (loans and grants)
- International organizations
HOW TO INITIATE THE RESTORATION PROJECT

Do you have an object damaged or destroyed as a result of Russian aggression?

- **NO**
  - You don’t need the Agency for Restoration

- **YES**
  - Do you have the funds and ability to rebuild the facility yourself?
    - **NO**
      - The owner of the object issues a decision on the transfer of the right of the customer to the Agency
    - **YES**
      - The decision on the transfer of the customer’s rights is made by the regional or local council

Determining the form of ownership of the object

- **PRIVATE**
  - The owner of the object issues a decision on the transfer of the right of the customer to the Agency

- **MUNICIPAL**
  - The governing body issues a decision on the transfer of the right of the customer to the Agency

- **STATE**
  - The decision on the transfer of the customer’s right is made by the head of the civil-military local administration

Has the preliminary design and cost estimation been developed?

- **NO**
  - The Agency develops the preliminary design and cost estimation at its own expense

- **YES**
  - The Agency develops tender documentation and procures work

Agency for Restoration
TRANSPARENCY AND ACCOUNTABILITY OF RECOVERY PROJECTS

PROCEDURES

All restoration projects are implemented according to transparent procedures, depending on the funding source.

In case of receipt of funds from the State Budget of Ukraine, all tender procedures will be open tenders in the Prozorro system.

Projects to be implemented with direct funding from International Financial Institutions will follow the relevant procedures of the World Bank (WB), the European Investment Bank (EIB), and the European Bank for Reconstruction and Development (EBRD).

DIGITALIZATION OF RECONSTRUCTION

The entire process of implementing each reconstruction project - from initiation, approval, fundraising, design and cost estimating, procurement, to completion and commissioning will be digitized and made available to all participants in the process.

As part of the digitalization of the Agency’s work, the Unified Reconstruction Management System (URMS) will be implemented, which will reflect all stages of reconstruction projects and ensure data collection, systematization, and analysis.

- Register of Damaged and Destroyed Property (RDDP)
- Unified State Electronic System in the Construction Sector (USESCS)
- Geographic Information System (GIS)
- Transport infrastructure reconstruction management system

The system will ensure data collection in accordance with a single uniform standard and provide analytical tools and interfaces for all participants in the reconstruction.
Every six months, the Restoration Agency will report to the public and partners on:

- the stage of implementation of all existing restoration projects;
- the amount and sources of funding for those projects;
- the competitive procedures applied to select contractors.

The Agency has started the certification procedure according to the International Standard ISO 37001 on the anti-bribery management system.

The Agency is planning to sign a Memorandum of Understanding with the National Anti-Corruption Bureau, which includes provisions on information exchange and assistance in the organization and implementation of measures to prevent and combat corruption.

The Agency launched the Accountability and Transparency Council to coordinate processes in the field of anti-corruption.

The Agency has started work on strengthening the role of Commissioners for anti-corruption policy according to the approved plan developed with the support of the EBRD.

The Agency initiated a comprehensive analysis of corruption risks and works on their minimization to prevent corruption effectively.
PLANS OF THE RESTORATION AGENCY

2023:

- building Agency’s capacity to plan, develop and implement projects in accordance with the best international practices
- implementing all necessary procedures and policies to ensure transparency and efficiency of funds spending
- forming a portfolio of projects in priority areas in the regions most affected by war
- establishing and maintaining communication with local governments
- developing and implementing effective communication mechanisms for regular interaction with partners and donors

WARMTIME RECONSTRUCTION PROJECTS

PRIORITY:
implementation of urgent, critical projects in the regions most affected by war - Odesa, Mykolaiv, Zaporizhzhia, Kherson, Dnipro, Donetsk, Kharkiv, Sumy, Chernihiv, Zhytomyr, and Kyiv regions

AFTER VICTORY, THE AGENCY WILL TRANSITION TO BECOME

- The main governmental body responsible and capable of implementing any recovery and reconstruction projects in all regions of the country
- A reliable partner for local governments
- A reliable partner for local governments
<table>
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<tr>
<th>SECTOR</th>
<th>KEY FUNCTIONS</th>
<th>COMMITTED PARTNERS</th>
<th>POTENTIAL PARTNERS</th>
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<tbody>
<tr>
<td>Anti-Corruption</td>
<td>Development and support of implementing the Agency’s internal policies, processes, and procedures based on good governance, integrity, transparency, and accountability to ensure high quality management.</td>
<td>USAID via SACCI project Basel Institute / EBRD</td>
<td>INL UNODC Others</td>
</tr>
<tr>
<td>Procurement</td>
<td>Assisting in developing and implementing a procurement strategy for the Agency based on the best international practices; Review of existing procedures and develop recommendations on reforming internal processes and procurement policies; Providing capacity building support to Agency’s staff; Suggesting changes to the primary and secondary legislation to ensure the proper operation of the Agency.</td>
<td>FCDO (UK) via Open Contracting Partnership</td>
<td></td>
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<tr>
<td>Communications</td>
<td>Supporting the Agency in ensuring transparency and public control, building a solid communication campaign for the awareness of the Agency’s activities and monitoring the results, as well as transparent communication with stakeholders.</td>
<td>USAID via TCA project</td>
<td></td>
</tr>
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<td>Organization</td>
<td>Supporting the administrative work of the CBO and the Agency; ensuring the search and preliminary selection of experts; interaction and coordination with donors and partners to ensure transparency and clarity in project structuring and task setting, as well as resource allocation; monitoring the training and development needs of the Agency team, organizing relevant training projects with the help of partners.</td>
<td>USAID via SACCI project</td>
<td>Resilience Ukraine Fund</td>
</tr>
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</table>
The State Agency for Restoration and Infrastructure Development of Ukraine

Regional Restoration Offices
(based on current Regional Road Services «SAD»)
(26)

JSC «Automotive roads of Ukraine» («DAK»)
(33 subsidiaries, which include 551 branches)

State institutions and SoEs
(22)
STATE-OWNED ENTERPRISES AND INSTITUTIONS
SUBORDINATED TO THE AGENCY

Active enterprises and institutions:
- SE «Ukr dorinvest»
- SE «Ukr diprodor»
- SE «DerzhdorNDI»
- SE «New Road Construction Technologies»
- SE «Dorcentr»
- SE «UkrDPTitransbud»
- SE «Ukrgolovmostoexpertiza»
- SE «LRC named after V.T. Guts»
  - Ukrainian State Institute «Ukrdiprobudmist»
  - Training center
  - Budget institution «Information and Analytical Center of Road Management»

Inactive enterprises and institutions:
- SE «Kryvorizhzyashlyashyvybuhprom»
- Pustomytske DRBP No. 62
- SE «Kyivshlyakhvybuhprom»
- SE «Service of weight and...
- SE «Road Service Expertise»
- SE «Ukrainian road service»
- Verkhovynskyi Rayavtodor
- Luhansk road design and research state enterprise
- Lviv State Regional Scientific and Technical Center
- Crimean Association of State Road Enterprises

A decision to transfer to the State Property Fund (order of the CMU 683-R)
A decision to transfer to the State Property Fund (order of the CMU 910-R)
CONTACT US

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