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Call for Collective Actions: Ukrainian Network of Integrity and Compliance

ROUND TABLE ON BUSINESS INTEGRITY IN UKRAINE 27 January 2017





How to Develop a National Business Integrity Deal?

The fight against malpractice needs to draw on support from a wide variety of actors, especially the **business community**. The business community's importance derives from the fact that it is **on the front lines** in such fight. In its turn, battling malpractice requires leaders to demonstrate an **active commitment**.

The difficulty of framing of such commitment arises mainly in approaches to team up like-minded and like-acted business.

Initial vision:

- ✓ The Network is a **long-term initiative** and constitutes a platform for active business-to-business dialogue;
- ✓ The Network strives to develop the capacity of business to act together by promoting an ethical and socially responsible conduct;
- ✓ The Network supports its members in their efforts to prevent malpractice and fight corruption;
- ✓ The Network is Q&A hub for business willing to implant the best business integrity practice;
- ✓ The Network boosts knowledge about business integrity risks;
- ✓ The Network provides examples of good practices that business can take
 to prevent corruption and to promote integrity.







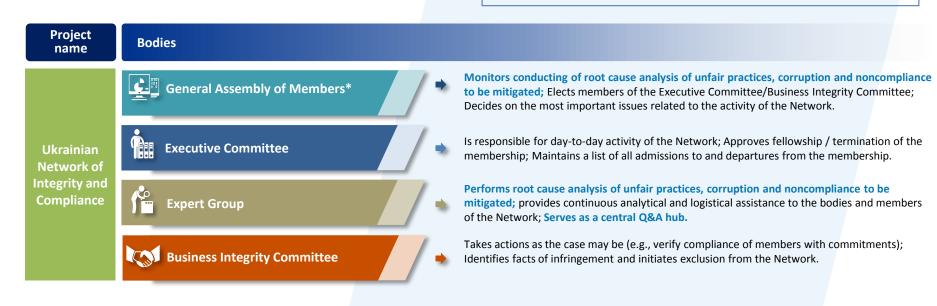
Measuring the scope





Measures to be implemented:

- ✓ Identification of corruption and other compliance risks and striving to remedy them via collective actions;
- Developing business integrity policies, making joint contribution to development of leading guidance;
- Developing and implementation of Ukrainian Business Integrity Strategy;
- ✓ Arranging trainings and conferences to share the knowledge among peers;
- ✓ Maintenance of Clean Business List or self-certification of the business with further double-check by the Network.



^{*}At the initial stage, the Network will be governed by the Steering Committee composed of representatives from partner organizations and business integrity leaders. Once the memorandum is signed it will assign its functions to the General Assembly of Members.



Proposed timeline 2018 2019 Phase 1 Kick-off Phase 2 & 3 Kick-off and Validation Phase 4 Implementation Phase 5 Network with strong capacity 1ST half of 2017 2ND half of 2017 1^{ST} half of 2018 2^{ND} half of 2018 1ST half of 2019 2ND half of 2019 Mapping stakeholders Obtaining commitment from business integrity champions Phase 2 & 3 Kick-off and Validation Meetings Kick-off Stakeholders Kick-off meeting with the stakeholders Communication Setting of the Steering Committee and the Expert Group Meeting **Initial Root Cause** Preparation Conducting root cause analysis of the corruption risks *Implementation* **Analysis** Validation Implanting the business integrity culture Signing the business integrity declarations Stakeholders Integrity check and encouraging new peers to join Developing and discussing the initial root cause analysis Meeting Joining to the memo by new Shaping Trial-run Signing the memorandum by multiple parties the Network members Developing and approving the Business Integrity Strategy, Execution Gap analysis implementation of Business Integrity Strategy Monitoring compliance with the memorandum and Business Integrity Strategy Mid-project update On-going gap analysis Business integrity culture becomes the norm and it excludes those who are not compliant. Critical chain of clean business is shaped





What are the Benefits?



Create safe environment for good business practices



Protect vulnerable individual players (e.g., SMEs) by bringing them into an alliance of like-minded organizations



Create a single transparency standard among the Network's peers under the supervision of neutral third parties



Benefit from the experience of the Network's members in addressing the same challenges



Minimize opportunities to operate outside the rule of law



Introduce a sustainable commercial model and improve CPI in the country

What are the Challenges?

Prevalent belief that the initiative involves all talk and no actions

Restricted mindset that corruption cannot be solved by private parties

Expectation of joining for reputation building / brand image only

Additional cost of business to introduce workable compliance system

Lack of trust, ownership and resources

Questions for discussion:

- How to do right thing even when no one else is doing around?
- How to "sell" business integrity to the small companies?
- What are the effective ways to assess the business integrity of the Network's members?
- What role might the state agencies play in the Network?





Contacts



You are most invited to comment on necessity to adjust any proposal at the reasonable discretion. Please contact us for the purpose of further discussion and joining the Expert group.

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